



**FISH HEALTH INSPECTORATE  
INVESTIGATION AND ENFORCEMENT**

**ANNUAL PLAN / CONTROL STRATEGY 2010/11**

This Control Strategy sets out our priorities for the year 2010/11

Our overarching strategic priority is to protect, enhance and improve aquatic animal health in England and Wales

We will continue to deliver a service that meets business, stakeholder and partner agency needs and expectations. In particular we aim to maintain the trust, confidence and support of those we regulate.

Preventing the illegal importation of live freshwater fish remains our top priority although this is an area of risk which is yet to be fully determined. In terms of frequency and the identification of those responsible it has become apparent over the past 12 months that our existing intelligence system is somewhat inadequate. In reality we have previously relied too much upon rumour, innuendo and anecdotal information as a basis for our enforcement activity and as a result we have generally pursued a reactive rather than proactive approach.

However we have recently secured financial support from a number of our most influential partner agencies in order to promote a new initiative with the nationally renowned `Crimestoppers` charity. The intention is to encourage the angling community to take more responsibility for their sport / business and report illegal activity. In addition to this we have also introduced the National Intelligence Model (NIM), a simple and straightforward system for using intelligence to prioritise and direct

operational activity. The model ensures that information is fully researched, developed and analysed to provide intelligence that can be used to inform our strategic direction,

make tactical resourcing decisions and manage risk. There is a huge range of intelligence gathered, produced and retained by many individuals in our industry including partner agencies and the wider angling community. Brought together, this intelligence has the power to produce a much more focused and pro-active approach enabling us to identify and tackle existing and emerging threats to our fish and shellfish health.

The aim for 2010/11 is simply to benchmark our performance against identified priorities with a view to adopting a `prescriptive` target driven approach thereafter.

## **PRIORITIES AND PERFORMANCE MEASUREMENT**

### **Priority**

To prevent the illegal importation of live fish into England & Wales

To prevent offences being committed against fish and shellfish Health Regulations: Non-native species and Veterinary Medicines legislation.

### **Performance Measurement**

Number of illegal imports intercepted

Number of persons apprehended

Number of persons prosecuted

Number of persons cautioned / advised

Number of fish seized

Commercial value of fish seized

Country of origin

Number of Enforcement Notices issued (Including Regulation 22 Notices)

Number of formal warnings issued

Number of persons prosecuted

Number of seizures of non-native fish

Number of investigations undertaken on behalf of the Veterinary Medicines Directorate

**Priority**

To facilitate effective interaction and co-operation with other government enforcement agencies (both in the UK and elsewhere) to ensure compliance with fish welfare and non-native species legislation

To deliver the best quality service possible to our customers and to secure the trust, confidence and support of the people we regulate

To adopt and pursue an intelligence led approach towards our enforcement activity

**Performance Measurement**

Number of `operational` meetings attended

Number of joint operations

Numbers of intelligence reports shared with other agencies

Number of intelligence reports received from other agencies

Number of joint training exercises

Number of occasions we provide training for other agencies

Customer feedback questionnaires (we should aim to achieve an overall satisfaction rate in excess of 85%)

Number of angling related events attended by FHI staff

Number of intelligence reports received

Number of `actionable` intelligence reports received

Number of targets / networks identified

Number of operations undertaken

**Stuart Katon (Senior Inspector, Investigation & Enforcement)**

**April 2010**